

APAARI Membership Strategy



Strategic Considerations and Guiding Principles for
Management and Mobilization of APAARI Membership

Prepared by

RAGHUNATH GHODAKE
MARTINA SPISIAKOVA
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Asia-Pacific Association of Agricultural Research Institutions (APAARI)

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Cover page photos

From left: Invited guests of the Regional Conference on Role of Soil of Plant Health (APAARI); After 6-7 years of innovative breeding research, peanut breeders have developed the first-ever oleic-rich Indian peanuts, ready for release (ICRISAT); 6-Hand tractor-attached planter (PCAARRD)
Bottom right: Participants of the Regional Conference on Role of Soil of Plant Health (APAARI)

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Abbreviations and Acronyms

AFRIS	Agri-Food Research and Innovation System
AFS	Agri-Food Systems
AIRCA	Association of International Research and Development Centers for Agriculture
APR	Asia-Pacific Region
CGIAR	Consultative Group on International Agricultural Research
CSO	Civil Society Organization
EC	Executive Committee of APAARI
ECM	Executive Committee Meeting
ES	Executive Secretary of APAARI
FAO-RAP	Food and Agriculture Organization of the United Nations - Regional Office for Asia and the Pacific
FO	Farmers' Organization
GA	General Assembly of APAARI
GAM	General Assembly Meeting
GFAR	Global Forum on Agricultural Research and Innovation
IARC	International Agricultural Research Centre
KM	Knowledge Management
NARC	National Agricultural Research Council
NARI	National Agricultural Research Institution
NARO	National Agricultural Research Organization
NGO	Non-Government Organization
R&D	Research and Development
SDGs	Sustainable Development Goal

Importance of APAARI Membership

Introduction

The APAARI Membership Strategy presents an overall strategy for the mobilization and management of membership in the Asia-Pacific Association of Agricultural Research Institutions (APAARI). APAARI Membership refers to entities (organizations) that are enrolled as individual members of APAARI. These members have an active stake, ownership and custodianship of the Association. The APAARI Membership Strategy involves mobilizing, managing and enhancing participation of the APAARI members in collective actions and performance of the Association to effectively contribute to the realization of the Sustainable Development Goals (SDGs). The Strategy aims to guide the Association, including the APAARI Secretariat, members, partners and stakeholders in enhancing and managing APAARI's membership base to better contribute to positive performance and impact of the Association.

1. History of APAARI Membership

APAARI was established in 1990 at the initiative of the Food and Agriculture Organization of the United Nations– Regional Office for Asia and the Pacific (FAO-RAP), and several National Agricultural Research Institutions (NARIs) and National Agricultural Research Organizations (NAROs) of the Asia-Pacific Region (APR). It was established as a membership-based, non-profit, apolitical and multi-stakeholder regional organization in the Asia-Pacific Region. Its strategic objective is to promote and strengthen agricultural research and agri-food research and innovation systems (AFRIS) through collaboration, partnership and networking, capacity development and advocacy for sustainable agricultural development in the APR.

Founding Members of APAARI

During its first General Assembly Meeting held on 13 December 1990, APAARI adopted its Constitution (First Edition). The Constitution set out basic rules, regulations, roles, responsibilities and processes, including membership categories and subscriptions. The Constitution made provisions for a seven-member Executive Committee comprising of chairman, vice-chairman, executive secretary, and four members, for managing the affairs of the Association, and also made provisions for the General Assembly comprising all its members to guide the overall governance and policy direction. At the beginning of its operations in 1991, the APAARI membership was open to NARIs, councils, international organizations, and universities from Asia-Pacific countries. At that time, APAARI had 14 country government organizations (termed as Country Core Member Organizations in this Strategy) as its members (Annex 1). Half of these countries were represented by NARIs and the other half by NAROs.

Growth of APAARI Membership: 1991 to 2018

Changes in the number of members and the structure of APAARI governance happened slowly and steadily. The number of country core member organizations increased from

14 in 1991 to 21 by 2004 and remained at that level until 2018. Since 1994, a number of Centers of the Consultative Group for International Agricultural Research (CGIAR) and institutions of the Association of International Research and Development Centers for Agriculture (AIRCA), as well as agricultural universities, joined APAARI as Associate Members, while some agricultural universities joined as Affiliate Members. A new category of reciprocal members was created to accommodate sub-regional, regional and global fora, which are akin to APAARI in terms of their roles and responsibilities in other regions and sectors. Thus, the number of total members reached 42 during the biennium 2007-2008. The number further increased, reaching 55 in 2011-2012 and to 83 by May 2019. The summary and details of member organizations per category and constituency are presented in Annex 2.

Membership Categories	
Regular:	National Agricultural Research System (NARS) Institutions that pay membership fee and have voting rights in APAARI
Associate	International Agricultural Research Centres (IARC) and agricultural universities that pay membership fee and have voting rights .
Affiliate	Agricultural universities and research institutions beside NARS that pay lower membership fees and have no voting right.
Reciprocal	Other regional/global fora that also recognize APAARI as their member without paying membership fees in each other.

Membership as APAARI Strength

Since APAARI’s establishment, the share of its membership subscription has been the major and assured source of revenue for the Association. Initially, 14 country core member organizations subscribed USD 50,000 in the total revenue of USD 130,000, thus contributing 38 per cent to the total revenue. Eighty member organizations in 2018 were expected to annually contribute a total subscription of USD 312,000, with an estimated revenue of USD 902,000, thus showing 35 per cent share in the total revenue¹. APAARI is always considered as strong and unique because of its diversity of members. This reflects the interest and willingness of the members to participate in APAARI’s collective actions and performance enhancement. The Association is also self-sustaining based on equity, participation, and ownership by its members and constituencies. This has allowed APAARI to sustainably develop and improve its performance in agricultural research and development (R&D) and in working towards strengthening AFRIS and SDGs in the region.

2. Expansion of APAARI Membership

Recently, APAARI has embraced its Vision 2030 of ‘strengthened agri-food research and innovations for sustainable agricultural development in Asia and the Pacific’ and also adopted its Strategic Plan 2017-2022. These strategic documents are chalking out APAARI’s pathways to strengthened AFRIS in the region. To work towards the vision and implement the Strategic Plan, APAARI’s membership is vitally important, and needs to improve and expand. This is to enable a broader, diverse and stronger ownership of the Association as a multi-stakeholder organization.

APAARI Membership Strategy

1. Strategic Considerations

To develop this Strategy, in 2018, the Secretariat conducted a stakeholder mapping exercise. This has become a management tool to identify APAARI’s primary stakeholders and develop engagement strategies to mobilize membership and partnership. The mapping uses a two-way grid to assess: (i) the influence of stakeholders over AFRIS, and (ii) the interest of these stakeholders in APAARI’s operations and performance. The

¹ The subscription level over the period 1991-2018 averaged at USD 200,500 per year in the average total revenue of USD 480,500, showing 42 per cent contribution.

mapping further looks at likely contributions and role of these stakeholders in APAARI, as well as their expectations from APAARI. These details are used for assessing the potential of these stakeholders in becoming APAARI members and/or partners.

Key Roles and Contributions of APAARI Members

Besides having the ownership of the Association as its members and shareholders, the APAARI members have the following key strategic roles to perform:

1. **Membership Subscriptions and Sustainability:** The members of APAARI assure regular membership subscriptions and active partnership in collective actions. This encourages donors and collaborators to provide equity support in terms of funding, sponsorship and partnership to APAARI.
2. **Mobilization of Resources for their Benefits:** APAARI members avail opportunities through interaction and collective actions with APAARI, to mobilize and enhance their own resources, such as skills, infrastructure, organizational structures, partnerships, finances and overall capabilities.
3. **In-kind Support:** APAARI members provide need based in-kind support to in-country capacity development organized and delivered by APAARI.
4. **Focal Points for Resource Mobilization:** APAARI member organizations, including country core members, international agricultural research centres (IARCs), and higher education institutions, serve as focal points in their respective countries, regions, and sectors, as well as constituencies for strategizing and mobilizing financial and other resources.
5. **Effective Participation in APAARI Collective Actions:** APAARI members strategically consider the comparative advantages and benefits of their participations in APAARI-supported activities, including technical and functional capacity development programmes, policy dialogue, expert consultations and networking events, and appropriately select participants from their organizations.
6. **APAARI Governance and Development:** Member organizations represent their constituencies as members of the APAARI Executive Committee and thereby actively contribute to good governance and effective development of the Association.
7. **Populating APAARI Membership:** Although APAARI has diverse membership constituencies, they are inadequately populated to a reasonable extent and representation. Membership of constituencies, such as non-governmental organizations, farmer organizations (FOs), women organizations (WOs) and youth organizations (YO), need to be encouraged with support of current members.

Incentives to APAARI Members/Stakeholders

To attract and retain membership and make it more effective, APAARI will take the following actions:

1. Target the mapped and scoped diverse primary stakeholders, connect and interact with them, and facilitate their access to data, information and knowledge that emerged or generated from APAARI's current and past activities.
2. Keep an updated stakeholder contact database using specific lists and tags to better target their priority knowledge, information and capacity needs, to bank on their support in APAARI collective actions.

Who are the Primary Stakeholders of APAARI?

Primary stakeholders are a focused group of pre-identified organizations that can potentially become members and/or partners of APAARI. These include: NARIs, NAROs, CGIAR Centers, AIRCA member institutions, Higher Education Institutions, CSOs (NGOs, FOs, YOs, WOs), the private sector, and development organizations (national, regional, global and intergovernmental).

3. Use this strategic communication to systematically encourage high priority groups of stakeholders to become APAARI members in appropriate categories/constituencies.
4. Strengthen APAARI's support to small economies and weaker institutions through APAARI-supported knowledge sharing, policy dialogue, and capacity development.
5. Create partnership arrangements between the members and donors based on both stakeholder groups' interest and priorities, to provide funding support for the members' participation in and contribution to APAARI collective actions.

2. Knowledge Management and Partnership

To successfully implement this Membership Strategy, APAARI needs a strong knowledge management (KM) programme driven by a strong KM and Communication Strategy (APAARI, 2020)² to adequately engage its members and primary stakeholders in its collective actions. This includes the following:

1. Analysis of key issues, opportunities and recommendations emerging from APAARI-supported activities.
2. Engagement of members and stakeholder in emerging regional priorities, and undertaking resource mobilization to address these priorities.
3. Creation of unique online experiences for learning and knowledge sharing on specific topics of interests and needs of the members through webinars.
4. Face-to-face discussions and consultations with the members in the context of organized thematic activities to solicit their feedback on their needs and expectations from APAARI.
5. Strengthening of members' functional capacities at individual, organizational and enabling environment levels to enhance national agricultural innovation systems (AIS).
6. Provision of technical assistance for building need-based technical capacities.
7. Facilitation of knowledge partnership for the creation, sharing and scaling up of research and innovations, good practices, experiences and success stories in Asia-Pacific.
8. A clear communication plan that includes the six-monthly APAARI Newsletter, APAARI Network Highlights (ANH), APAARI Website, Social Media, and targeted group messages on specific opportunities for learning, knowledge sharing and new project development. The plan also includes documentation of reports, proceedings, status reports, success stories, and thematic briefs.
9. Systematic evaluations of knowledge-sharing and capacity development events based on feedback from members and stakeholders to assess the effectiveness of these events and the level of uptake and use of new knowledge.

3. Strategic Management of APAARI Membership and its Benefits

Benefits to the Members

The APAARI Membership Strategy will facilitate and assure the following benefits for the members:

1. Opportunities for overall strengthening of AFRIS, members' institutions, as well as their partner organizations and stakeholders, which will help expedite achieving of their national goals related to AFS.

² APAARI (2020) *APAARI Knowledge Management and Communication Strategy 2017-2022: Making agri-food systems more knowledge intensive*. Asia-Pacific Association for Agricultural Research Institutions (APAARI), Bangkok, Thailand, 18-20 May 2020, vi+12p.

2. Scope for networking, knowledge sharing, collaboration and partnership through synergized collective efforts of APAARI and its partners and stakeholders.
3. Channels for disseminating the members' research and innovation outputs and outcomes, as a means of their integration in national, regional and global knowledge base, and increased visibility of their accomplishments.
4. Opportunities to contribute to and influence the performance, development and governance of APAARI.
5. Participation in capacity development activities, organized by APAARI and its partners, to strengthen their technical, functional (soft skills) and policy capacities.
6. Learning from experiences and lessons of other APAARI members and partners to enhance skills and abilities for supporting national-level stakeholders within AFRIS.

To retain and manage the APARI membership for effective performance of the Association and assured benefits to the members, a systematic assessment of members' influence over AFRIS and interest in APAARI will be used as follows:

1. The members having high influence over AFRIS and high interest in APAARI will require intensive efforts to engage them closely in APAARI governance, strategic decision making, involve them in capacity development programmes and key collective actions and projects, and ensure their representation of APAARI in regional and global events. They will be both participants and beneficiaries of capacity development activities and will be targeted as such in APAARI communication.
2. Those members with high influence over AFRIS but low interest in APAARI need to be engaged (and re-engaged) through dialogue, programmes, projects and activities of their strategic interest and priorities. APAARI will need to work on raising its profile and visibility of its accomplishments, while keeping them informed through the APAARI Newsletter, ANH and Social Media. The objective will be to enhance their interest in APAARI.
3. Members with low interest in APAARI and also low influence over AFRIS may need effective monitoring and assessment of the reasons behind their low interest in the Association. They will be kept informed through APAARI Newsletters, ANH and Social Media posts. APAARI will also be taking appropriate actions to support their capacity development to increase their influence over AFRIS. The members with low influence over AFRIS but high interest in APAARI, will be actively engaged in APAARI-supported capacity development and knowledge-sharing activities and projects to enhance their influence over AFRIS. They will also receive APAARI publications, such as APAARI Newsletter, ANH and Social Media, and guidelines as appropriate.

Restructuring of Membership Categories and Subscription Levels

As part of an effective strategy for mobilization and management of APAARI membership, it is considered crucially essential to have appropriately-specified and rationalized membership categories, constituencies and subscription levels. This will help to widen the membership base and representation, and recognize specific groups and constituencies participating in APAARI's performance and collective actions towards strengthened AFRIS.

As presented in Annex 4 - Schedule 1, it is proposed to have four sub-categories (A, B, C, and D) under the Main Category I (Country Core Member Organizations), with the corresponding levels of subscriptions (as shown in Schedule 2 of Annex 4), at USD 10,000, USD 6,000, USD 3,000 and USD 1,500 per annum, respectively. With low and affordable level of subscription at USD 1,500, the new sub-category 'I (D)' would allow government (apex) national organizations from least developed small island economies,

such as Cook Islands, Federated States of Micronesia (FSM), Maldives, Marshall Islands, Niue, Palau, Republic of Kiribati, Tokelau, Tonga, and Tuvalu, join and benefit as members of APAARI.

The second part of the restructuring is to rationalize the subscription levels by dividing the Category III (Affiliate Member Organizations) into two sub-categories. One is the sub-category III (A), with the subscription level of USD 1,500, comprising organizations from the higher education sector. The second sub-category III (B), with the modest subscription level at USD 1,000, allows CSOs, such as NGOs, FOs, women organizations and youth organizations, to join APAARI.

The third part of the restructuring is to have an additional category (Category V) of membership to have Support Group Member Organizations, comprising of national, regional, international organizations promoting and supporting agricultural development through aid, donor funding, technical assistance, policy initiatives, collaboration, and partnership in the region. As shown during the Stakeholder Mapping exercise, there is a considerable number of regional and international development organizations with potential to play a pivotal role as partners of APAARI by providing technical assistance, policy initiatives, funding, and collaboration. This membership will be voluntary and such, member organizations shall not pay any subscriptions.

The sub-categories III (A) and III (B) have been included in the recent amendments to the APAARI Constitution (Seventh Edition). However, the Constitution does not consider Sub-category I (D) and Main Category V. Further efforts will pursue such a strategic reform and its recognition through the necessary constitutional amendments.

Membership Expansion under the Country Core Membership Category

As given in Annex 2, out of the total 83 members of APAARI (as of May 2020), twenty one members are in the Country Core Membership Category. APAARI will scope for potential members as prioritized in the Stakeholder Mapping and create a congenial environment for them to become members. Efforts will be made to solicit government (apex) national organizations from the 18 priority countries and territories identified during the Stakeholder Mapping, to take up APAARI membership in the Country Core Membership Category. Since the bulk of these countries and territories are small sized and least developed economies with harsh and isolated environments, the target organizations will need external funding to support their membership subscriptions for at least the initial 4-5 years. APAARI will facilitate a dialogue with targeted donors in this respect.

Primary Stakeholders as Potential Members of APAARI

The database of primary stakeholder organizations used under the stakeholder mapping exercise (ref: Section 2.1) have been organized to present ten main constituencies, covering some 474 organizations as of May 2020. These ten constituencies are: (i) national government organizations; (ii) higher education (agricultural universities and academic institutions); (iii) regional and international agricultural research centers and organizations; (iv) NGOs; (v) farmer organizations; (vi) women organizations; (vii) youth organizations; (viii) the private sector; (ix) sub-regional, regional and global fora; and (x) national, regional and international development organizations.

The stakeholder mapping database will be periodically reviewed and updated as APAARI's management tool for assessing and targeting its primary stakeholders for pursuing membership and partnership in specific collective activities.

APAARI membership expansion should also consider other relevant organizations working at national, regional and global level to strengthen AFRIS, and which are

essentially needed to engage in APAARI's collective actions. These include consumers' organizations, agricultural co-operatives, marketing and trade blocks, finance and investment institutions, intermediaries, regional and international private sector networks, rural advisory services, national and regional governments, and national and regional banks. This will require a systematic assessment of potential categories and constituencies of such membership, an understanding of the process of their mobilization, and the necessary enabling constitutional provisions.

Implications and Conclusion

At present, APAARI remains to be appropriately recognized with formal legal status. Such recognition is needed at the earliest possible to ensure the required legitimacy for the Association both in enrolling new members and also in retaining the current members.

APAARI membership constituencies, categories and subscription levels have evolved over the life of the Association. These have been recently reviewed and updated as presented in this document (schedule 1 and 2 of Annex 4). These categories, constituencies, and subscription levels will be periodically reviewed, assessed and updated based on continually changing information, and membership environment and circumstances.

The membership of the APAARI Executive Committee has been rationalized and updated as provided in Paragraph 25, Article X of the recently amended APAARI Constitution (Seventh Edition). This is to ensure effective representation and participation of the members in the APAARI governance. Such rationalization and updating will be periodically undertaken to recompose the membership of the Executive Committee.

In a membership-based organization such as APAARI, the primary pre-requisite is to have proactive and willing participation by its members in APAARI-supported and led collective actions. This participation can be through partnership, collaboration, resource sharing, and resource mobilization, aimed at benefiting APAARI members, stakeholders and wider beneficiaries. This area is now being reviewed and relooked as effective partnership and collaboration is being built through regional and international projects. Recently APAARI has embarked on a series of partnership activities involving APAARI members in collective actions through effective stakeholder management.

APAARI being a multi-stakeholder organization, has specified a number of membership constituencies, including NGOs, FOs, women, youths, the private sector, donors, etc. However, many of these constituencies are not populated with adequate number of members. Therefore, appropriate concerted efforts by the APAARI Secretariat, Executive Committee and APAARI membership will be undertaken to strengthen the partnership and collaboration among these constituencies.

This document describes and presents an overall APAARI Membership Strategy, encompassing strategic considerations and basic guiding principles involved in mobilization and management of the APAARI membership. The information in this Strategy was a basis for the development of Management Standards on Membership (APAARI, 2019)³.

This document was presented to the Executive Committee that provided comments, suggestions for improvement and endorsement.

Application for APAARI's Membership

To become a member of APAARI, an application form can be downloaded from: <http://www.apaari.org/web/wp-content/uploads/2017/06/Membership-application-form-APAARI.pdf> and sent to: secretariat@apaari.org

³ APAARI (2019) *Proceedings of the Second Executive Committee Meeting in 2019*.

Annexures

ANNEX 1: Foundation Members (Country Core Member Organizations)* of APAARI in 1991-92

S.No.	Country**	Member Organization	Constituency	Comment
1	Bangladesh	BARC	NARI	Council under Ministry
2	China	CAAS	NARI	Academy under Ministry
3	Fiji	Ministry of Primary Industries	NARO	Division of Agri. Research
4	India	ICAR (Council)	NARI	DARE, Ministry of Agriculture
5	Iran	Ministry of Agriculture	NARO	Research Division
6	Malaysia	MARDI	NARI	Research and Development Institution
7	New Zealand	Ministry of Agriculture	NARO	MAF Technology
8	Pakistan	PARC (Council)	NARI	Council under Ministry
9	PNG	Department of Agriculture	NARO	Later NARI
10	Philippines	PCARRD (Council)	NARI	Socioeconomic Research Division
11	Republic of Korea	Rural Development Administration	NARO	Tropical Agricultural Division
12	Sri Lanka	CARP	NARI	Council under Ministry
13	Thailand	Department of Agriculture (DOA)	NARO	Ministry
14	Samoa	Department of Agriculture, Forestry and Fisheries	NARO	Ministry
	FAO Supported	Dr. R. B. Singh – Regional Plant Production and Protection Officer	Executive Secretary	FAO, RAP Bangkok

*Country Core Members were referred to as regular members.

** Three countries - Indonesia, Japan and Vietnam - were involved as observers.

Annex 2: Number of APAARI Members in Various Categories and Constituencies (as of May 2020)

S.No.	Category	Constituencies							Total
		NARIs/NAROs	HE	IARCs*	NGOs	FOs	Fora	Private Sector	
1	Country Core Members	21**	-	-	-	-	-	-	21
2	Associate Members	2	11	17	1	-	-	1	32
3	Affiliate Members	1	13	-	-	-	-	-	14
4	Reciprocal Members	-	-	-	2	1	13	-	16
	Total	24	24	17	3	1	13	1	83

* IARCs – International Agricultural Research Centers.

** Afghanistan- ARIA is shown under the country core category though it is an affiliate member.

Members of APAARI in Various Categories / Constituencies (as of May 2020)			
S.No.	Membership Category/ Constituency/ Organization	Abbreviation	Country/ Territory
I	Country Core Member Organizations /NARIs and NAROs		
1	Agricultural Research, Education and Extension Organization	AREEO	Iran
2	Agriculture Research Institute of Afghanistan	ARIA	Afghanistan
3	Australian Centre for International Agricultural Research	ACIAR	Australia
4	Bangladesh Agricultural Research Council	BARC	Bangladesh
5	Council for Agricultural Research Policy	SLCARP	Sri Lanka
6	Council for RNR Research for Bhutan	CoRRB	Bhutan
7	Council of Agriculture	CoA	Taiwan
8	Department of Agriculture	DoA	Thailand
9	Indian Council of Agricultural Research	ICAR	India
10	Institut Agronomique Neo-Caledonien	IAC	New Caledonia
11	Japan International Research Center for Agricultural Sciences	JIRCAS	Japan
12	Malaysian Agricultural Research and Development Institute	MARDI	Malaysia
13	Ministry of Agriculture and Rural Development	MARD	Vietnam
14	Ministry of Agriculture, Fisheries and Forest	MAFF	Fiji
15	Ministry of Agriculture, Forest, Fisheries and Meteorology	MAFFM	Samoa
16	National Agricultural Research Institute	NARI	Papua New Guinea
17	National Agriculture and Forestry Research Institute	NAFRI	Lao PDR
18	Nepal Agricultural Research Council	NARC	Nepal
19	Pakistan Agricultural Research Council	PARC	Pakistan

Members of APAARI in Various Categories / Constituencies (as of May 2020)			
S.No.	Membership Category/ Constituency/ Organization	Abbreviation	Country/ Territory
20	Philippine Council for Agriculture, Aquatic and Natural Resources Research and Development	PCAARRD	Philippines
21	Rural Development Administration	RDA	Republic of Korea
	Category Total - Country Core Member Organizations	21	
II	Associate Member Organizations		
Associate Member Organizations /Higher Education Sector			
22	Assam Agricultural University	AAU	India
23	Central Agricultural University	CAU	India
24	Dr Balasaheb Sawant Konkan Krishi Vidyapeeth, India	DBSKKV	India
25	Indian Agricultural Universities Association	IAUA	India
26	Papua New Guinea University of Technology	UNITECH	Papua New Guinea
27	Professor Jayshankar Telangana State Agricultural University	PJTSAU	India
28	Sam Higginbottom University of Agriculture Technology & Sciences	SHUATS	India
29	Tamil Nadu Agricultural University	TNAU	India
30	Uttarakhand University of Horticulture and Forestry	UUHF	India
31	University of Agricultural Sciences (Dharwad)	UAS	India
	Sub-category total - Higher Education Sector	10	
Associate Member Organizations/ International Agricultural Research Centers			
32	Bioversity International	BI	Italy
33	Center for International Forestry Research	CIFOR	Indonesia
34	Centre for Agricultural Bioscience International	CABI	UK
35	Crops For the Future	CFF	Malaysia
36	International Association for Agricultural Sustainability	IAAS	Singapore
37	International Center for Agricultural Research in the Dry Areas	ICARDA	Lebanon
38	International Centre for Integrated Mountain Development	ICIMOD	Nepal
39	International Crops Research Institute for Semi-Arid Tropics	ICRISAT	India
40	International Food Policy Research Institute	IFPRI	USA
41	International Livestock Research Institute	ILRI	Kenya
42	International Maize and Wheat Improvement Center	CIMMYT	Mexico
43	International Potato Center	CIP	Peru
44	International Rice Research Institute	IRRI	Philippines
45	SAARC Agriculture Centre	SAC	Bangladesh
46	The World Fish Center	WorldFish	Malaysia
47	World Agroforestry Center	ICRAF	Kenya
48	World Vegetable Center	WorldVeg	Taiwan
	Sub-category Total - International Agricultural Research Centers	17	

Members of APAARI in Various Categories / Constituencies (as of May 2020)			
S.No.	Membership Category/ Constituency/ Organization	Abbreviation	Country/ Territory
Associate Member Organizations/ NARIs and NAROs			
49	Agricultural Biotechnology Research Center	ABRC	Taiwan
50	Bureau of Agricultural Research	BAR	Philippines
51	Biotechnology Industry Research Assistance Council	BIRAC	India
	Sub-category Total – National Agricultural Research Organizations	3	
Associate Member Organizations/ Private Sector			
52	Alliance for Agri Innovation (AAI) and Federation of Seed Industry of India (FSII)	AAI/ FSII	India
	Sub-category Total – Private Sector	1	
Associate Member Organizations/ Non-Government Organizations			
53	Krishi Gobeshona Foundation	KGF	Bangladesh
	Sub-category Total – Non-Government Organizations (NGO)	1	
	Category Total - Associate Member Organizations	32	
III	Affiliate Member Organizations		
Affiliate Member Organizations/ Higher Education Sector			
54	Anand Agricultural University	AAU	India
55	Himachal Pradesh Krishi Vishvavidyalaya University	CSK HPKV	India
56	Indian Institute of Technology Mumbai	IITB	India
57	Indira Gandhi Krishi Vishwavidyalaya Raipur	IGKV	India
58	Junagadh Agricultural University	JAU	India
59	Mahidol University	MU	Thailand
60	Kamdhenu University	KM	India
61	National Chung Hsing University-GLORIA, Taiwan (R.O.C.)	NCHU	Taiwan
62	National Taiwan University	NTU	Taiwan
63	Punjab Agricultural University	PAU	India
64	Sardarkrushinagar Dantiwada Agricultural University	SDAU	India
65	Sher-e-Kashmir University of Agricultural Sciences and Technology (Jammu)	SKUAST	India
66	University Putra Malaysia	UPM	Malaysia
	Sub-category Total – Higher Education Sector	13	
Affiliate Member Organizations/NARIs and NAROS			
67	CIRAD	CIRAD	France
	Sub-category Total – National Agricultural Research Institutions	1	
	Category Total - Affiliate Member Organizations	14	
IV	Reciprocal Civil Society Organizations (CSOs)		

Members of APAARI in Various Categories / Constituencies (as of May 2020)			
S.No.	Membership Category/ Constituency/ Organization	Abbreviation	Country/ Territory
Reciprocal Civil Society Organizations (CSOs) - Non-governmental organizations (NGOs)			
68	Bangladesh Rural Advancement Committee	BRAC	Bangladesh
69	Trust for Advancement of Agricultural Sciences	TAAS	India
Reciprocal Civil Society Organizations (CSOs) - Farmers' organizations (FOs)			
70	Asian Farmers' Association for Sustainable Rural Development	AFA	Philippines
	Sub-category Total – CSOs	3	
Reciprocal Member Organizations /Fora			
71	Agricultural and Food Marketing Association for Asia and the Pacific	AFMA	Thailand
72	Asian Institute of Technology	AIT	Thailand
73	Asia-Pacific Association of Forestry Research Institutions	APAFRI	Malaysia
74	Asia-Pacific Seed Association	APSA	Thailand
75	Association of Agricultural Research Institutions in the Near East and North Africa	AARINENA	Jordan
76	Biotech Consortium India Limited	BCIAL	India
77	Central Asia and the Caucasus Association of Agricultural Research Institution	CACAARI	Uzbekistan
78	Forum for Agricultural Research in Africa	FARA	Ghana
79	Global Confederation of Higher Education Associations for Agricultural and Life Sciences	GCHERA	Canada
80	Global Open Data for Agriculture and Nutrition	GODAN	UK
81	Human Life Advancement Foundation	HLEAF	Malaysia
82	Network of Aquaculture Centers in Asia-Pacific	NACA	Thailand
83	Secretariat of the Pacific Community	SPC	Fiji Islands
	Sub-category total Fora	13	
	Category total - Reciprocal Member Organizations	16	
	Total number of members - Grand Total	83	

ANNEX 3: APAARI Membership Categories and Subscriptions

SCHEDULE 1. CATEGORIES AND SUB-CATEGORIES OF APAARI MEMBERSHIP

Category/ Sub-category	Organizations /Countries/Territories
Category I (Country Core Member Organizations)	Government (apex) national organizations like NARIs, NAROs, NARCs (National Agricultural Research Councils, national departments/ministries of agriculture and extension from the countries/territories of the region.
- Sub-Category I (A) Countries*	Large, developed or developing economies, such as Australia, China, India, Indonesia, Japan, Malaysia, Pakistan, Republic of Korea, Taiwan, Thailand, and the Philippines (Details in Annex Table 4).
- Sub-Category I (B) Countries*	Small to middle sized and/or developing economies, such as Bangladesh, Brunei, DPR Korea, Fiji, Iran, New Caledonia, New Zealand, Papua New Guinea, Singapore, and Sri Lanka (Details in Annex Table 4).
- Sub-Category I (C) Countries*	Small sized and less developed economies, such as Afghanistan, Bhutan, Cambodia, French Polynesia, Guam, Lao PDR, Mongolia, Myanmar, Nepal, Samoa, Solomon Island, Timor-Leste, Vanuatu, and Vietnam (Details in Annex Table 4).
- Sub-Category I (D) Countries*	Least developed small-island economies, such as Cook Islands, Federated States of Micronesia, Maldives, Marshall Islands, Niue, Palau, Republic of Kiribati, Tokelau, Tonga, and Tuvalu (Details in Annex Table 4).
Category II (Associate Member Organizations)	Higher education sector (agricultural universities and institutions), IARCs, CGIAR centers, AIRCA member institutions, sub-regional, regional and global research and development organizations, the private sector associations, and donor/funding organizations.
Category III (Affiliate Member Organizations)	Sub-categories specified as below.
- Sub-Category III (A)	Higher education sector (agricultural universities and institutions)
- Sub-Category III (B)	CSOs such as NGOs, FOs, women's organizations, and youth organizations from the region.
Category IV (Reciprocal Member Organizations)	Regional and global agricultural research and development fora/bodies akin to APAARI, and inter-governmental research development agencies.
Category V (Support Group Member Organizations)	National, regional, international organizations supporting promoting development through aid, technical assistance, policy initiatives, collaboration partnership in the APR.

* List of countries as per categories given here includes such countries that are either current members or potential members of APAARI.

SCHEDULE 2. APAARI MEMBERSHIP SUBSCRIPTION PER MEMBER ORGANIZATION

Membership Category/ Sub-Category	Membership Subscription (USD/ Annum)
Category I (Country Core Member Organizations)	As given under sub-categories
Sub- Category I (A)	10,000
Sub- Category I (B)	6,000
Sub- Category I (C)	3,000
Sub- Category I (D)	1,500
Category II (Associate Member Organizations)	5,000
Category III (Affiliate Member Organizations)	As given under sub-categories
Sub- Category III (A)	1,500
Sub- Category III (B)	1,000
Category IV (Reciprocal Member Organizations)	No any subscription (Mutually waived).
Category V (Support Group Member Organizations)	Without any subscription.

Note to Annex 4: The contents of Annex 5 (Schedule 1 and Schedule 2) are evolving, progressive and adaptable in nature. These contents may be modified and/ or updated and approved, from time to time, by the APAARI Executive Committee. Such updated version of Annex 1 shall be available along with the APAARI Constitution.

ANNEX 4: Current and Potential Membership under Country Core Membership Category

S.No.	Sub Region/Country/Territory	Current Membership/ Subscription Category	Type / Constituency	Proposed Subscription Category	Priority Level
I	South Asia and West Asia				
1	Afghanistan	Affiliate	NARI	Cat. I (C)	
2	Bangladesh	Cat. I (B)	NARI	Cat. I (A)	
3	Bhutan	Cat. I (C)	NARO	Cat. I (C)	
4	India	Cat. I (A)	NARI	Cat. I (A)	
5	Iran	Cat. I (B)	NARO	Cat. I (B)	
6	Maldives	Non-Member		Cat. I (D)	High
7	Nepal	Cat. I (C)	NARI	Cat. I (C)	
8	Pakistan	Cat. I (A)	NARI	Cat. I (A)	
9	Sri Lanka	Cat. I (B)	NARI	Cat. I (B)	
II	Southeast Asia and East Asia				
1	Brunei	Non-Member		Cat. I (B)	High
2	Cambodia	Non-Member		Cat. I (C)	High
3	China	Non-Member		Cat. I (A)	High
4	Indonesia	Non-Member		Cat. I (A)	High
5	Japan	Cat. I (A)	NARI	Cat. I (A)	
6	Leo PDR	Cat. I (C)	NARI	Cat. I (C)	
7	Malaysia	Cat. I (A)	NARI	Cat. I (A)	
8	Mongolia	Non-Member		Cat. I (C)	High
9	Myanmar	Non-Member		Cat. I (C)	High
10	PDR Korea	Non-Member			Low
11	Philippines	Cat. I (A)	NARI	Cat. I (A)	
12	Rep. of Korea	Cat. I (A)	NARO	Cat. I (A)	
13	Singapore	Non-Member		Cat. I (B)	High
14	Taiwan	Cat. I (A)	NARI	Cat. I (A)	
15	Thailand	Cat. I (A)	NARO	Cat. I (A)	
16	Timor-Leste	Non-Member		Cat. I (C)	High
17	Vietnam	Cat. I (C)	NARO	Cat. I (C)	
III	The Pacific				
1	Australia	Cat. I (A)	NARI	Cat. I (A)	
2	Cook Islands	Non-Member			Low
3	Fiji	Cat. I (B)	NARO	Cat. I (B)	
4	French Polynesia (Territory)	Non-Member		Cat. I (C)	High
5	FSM - Federated States of Micronesia	Non-Member		Cat. I (D)	High
6	Guam (Territory)	Non-Member		Cat. I (C)	High
7	Marshall Islands	Non-Member		Cat. I (D)	High
8	New Caledonia (Territory)	Cat. I (B)	NARI	Cat. I (B)	
9	New Zealand	Non-Member		Cat. I (B)	High

S.No.	Sub Region/Country/ Territory	Current Member- ship/ Subscription Category	Type / Constituency	Proposed Subscription Category	Priority Level
10	Niue	Non-Member			Low
11	Palau	Non-Member			Low
12	Papua New Guinea	Cat. I (B)	NARI	Cat. I (B)	
13	Rep. of Kiribati	Non-Member		Cat. I (D)	High
14	Samoa	Cat. I (C)	NARO	Cat. I (C)	
15	Solomon Islands	Non-Member		Cat. I (C)	High
16	Tokelau (Territory)	Non-Member			Low
17	Tonga	Non-Member		Cat. I (D)	High
18	Tuvalu	Non-Member			Low
19	Vanuatu	Non-Member		Cat. I (C)	High
45	Total Numbers	21 current members		18 proposed members	

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